

FINANCIAL HIGHLIGHTS

December 31, 2016



HIGHLIGHTS of INTERIM FINANCIAL REPORT DECEMBER 31, 2016 and BUDGET AMENDMENT REPORT for the JANUARY 26, 2017 Board Meeting

(unaudited)

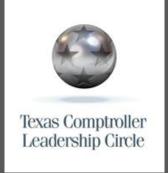
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Prepared by Business Support Services Division



Value...Opportunity...Service

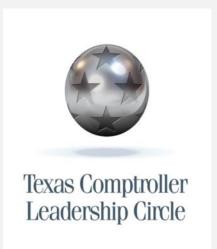


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http://www.texastransparency.org/local/schools.php



INTERIM FINANCIAL REPORT (unaudited) GENERAL FUND Balance Sheet at December 31, 2016

	ACTUAL
ASSETS	
Cash and Temporary Investments	\$ 22,520,529
Property Taxes-Delinquent at September 1, 2016	892,918
Less: Allowances for Uncollectible Taxes	(17,859)
Due from Federal Agencies	-
Other Receivables	2,857,385
Inventories	105,606
Deferred Expenditures	-
Other Prepaid Items	24,665
TOTAL ASSETS:	\$ 26,383,242
LIABILITIES	
Accounts Payable	146,434
Bond Interest Payable	-
Due to Other Funds	_
Accrued Wages	_
Payroll Deductions	635,610
Due to Other Governments	- '
Deferred Revenue	895,376
TOTAL LIABILITIES:	\$ 1,677,420
FUND EQUITY	
Unassigned Fund Balance	16,880,300
Non-Spendable Fund Balance	163,462
Restricted Fund Balance	6,281
Committed Fund Balance	6,721,446
Assigned Fund Balance	5,185,416
Excess(Deficiency) of Revenues & Other Resources	(6,237,077)
Over(Under) Expenditures & Other Uses	(0,237,077)
TOTAL FUND EQUITY:	\$ 22,719,828
Fund Balance Appropriated Year-To-Date	1,985,994
TOTAL LIABILITIES, FUND EQUITY, AND FUND BALANCE APPROPRIATED TO DATE:	\$ 26,383,242

Debt Service - Bonds and Maintenance Notes

Harris County De	epartment of Educati	on Public Facilities	Corporation	Н	arris County Departm	ent of Education	
		Combined Debt Se	rvice		Combined I	Debt Service (Tax Su	innorted Debt)
		As of 8-31-2017				As of 8-31-17	appointed Best)
Date	Principal	Interest	Total Annual D/S	Date	Principal	Interest	Total Annual D/S
8/31/2017	2,110,000.00	329,502.67	2,439,502.67		1 1		
8/31/2018	2,150,000.00	304,262.75	2,454,262.75	8/31/2017	671,428.57	22,800.00	694,228.
8/31/2019	2,200,000.00	258,367.25	2,458,367.25	8/31/2018	676,428.57		690,328.
8/31/2020	2,255,000.00	211,181.50	2,466,181.50	8/31/2019		· ·	
8/31/2021	2,305,000.00	162,613.00	2,467,613.00		686,428.57		691,128
8/31/2022	2,350,000.00	113,031.50	2,463,031.50	8/31/2020	451,428.57		451,428.
8/31/2023	2,395,000.00	62,479.00	2,457,479.00	8/31/2021	451,428.57		451,428.
8/31/2024	720,000.00	30,912.00	750,912.00	8/31/2022	451,428.57		451,428.
8/31/2025	740,000.00	18,648.00	758,648.00	8/31/2023	451,428.57	-	451,428.
8/31/2026	740,000.00	6,216.00	746,216.00	8/31/2024	451,428.57	-	451,428
Total	\$ 17,965,000.00	\$ 1,497,213.67		Total	\$ 4,291,428.56	\$ 41,400.00	\$ 4,332,828

Debt – As of August 31, 2017

Bond Payments on 2/15 and 8/15 \$3,133,731.24 will be paid in FY 2017

The Principal Debt will be \$19,474,999.99 and interest debt will be \$1,186,311 for a total of \$20,661,310.99

Harris County Department of Education											
Combined Debt Service											
As of 8-31-17											
Date	Principal	Principal Interest Total Annual D/s									
8/31/2017	2,781,428.57	352,302.67	3,133,731.24								
8/31/2018	2,826,428.57	318,162.75	3,144,591.32								
8/31/2019	2,886,428.57	263,067.25	3,149,495.82								
8/31/2020	2,706,428.57	211,181.50	2,917,610.07								
8/31/2021	2,756,428.57	162,613.00	2,919,041.57								
8/31/2022	2,801,428.57	113,031.50	2,914,460.07								
8/31/2023	2,846,428.57	62,479.00	2,908,907.57								
8/31/2024	1,171,428.57	30,912.00	1,202,340.57								
8/31/2025	740,000.00	18,648.00	758,648.00								
8/31/2026	740,000.00	6,216.00	746,216.00								
Total	\$22,256,428.56	\$1,538,613.67	\$ 23,795,042.23								

INTERIM FINANCIAL REPORT (unaudited) ASST. SUPERINTENDENT FOR BUSINESS SERVICES' MESSAGE As of December 31, 2016

The unaudited General Fund balance at 9/1/16 is \$22,495,851

As year end adjustments are completed, a budget amendment will be submitted to the board for items assigned, restricted and committed that will roll forward into FY 2017.

As of 12-31-2016, activity includes:

Description	9/1/2016 (Estimated)	Appropriated YTD	Estimated Balance
Non-Spendable	\$ 163,462	\$ -	\$ 163,462
Restricted	6,281	-	6,281
Committed	3,241,213	-	3,241,213
Assigned	5,185,416	(250,871)	4,934,545
Unassigned	13,899,479	(1,735,123)	12,164,356
Total Fund Balance	\$ 22,495,851	\$ (1,985,994)	\$20,509,857

Note: Fund Balance amounts will be updated after year end audit.

INTERIM FINANCIAL REPORT (unaudited) As of December 31, 2016

Financial Ratios

- Level One Indicator of financial strength
- Level Two Indicator of efficient leverage
- Level Three Indicators of efficiency
- Level Four Indicator of revenue growth

INTERIM FINANCIAL REPORT (unaudited) As of December 31, 2016 Indicator of Financial Strength

Percent of Fund Balance to G/F Expenditures Ratio

What is the percent of rainy fund balance? (*)Unadjusted

Unassigned Fund Balance \$16,880,300

Total G/F Expenditures \$18,212,890

Goal: > 30% of G/F Exp.
Benchmark: 10% to 29%

Benchmark: 10% to 29% Under 10%

Working Capital Ratio

What is the cash flow availability for the organization?

Total Current Assets Less Total Current Liabilities

\$26,383,242 - \$1,677,420 = \$24,705,822

Goal: >\$15,000,000

Benchmark: \$10M to \$15M

Danger: Under < \$10M

93% FY17

78% FY16

25M FY17

26M FY16

Details on Schedule 3

Budgeted 18% Details on Schedule 1

Budgeted \$15M

INTERIM FINANCIAL REPORT (unaudited) As of December 31, 2016 Indicator of Efficient Leverage Reserves



Unassigned Fund Balance Ratio

How much is available in reserves?

Debt to Income Ratio

What is the ability of HCDE to cover its debt payments?

Unassigned Fund Balance \$16,880,300

Total Fund Balance \$24,705,822

Goal: > 75%

Benchmark: 50% to 75%

Danger: <50%

Annual Principal and Interest Payments on Term Debt and Capital Leases \$0

G/F Revenue Less Facility Charges \$11,644,313-1,663,101

Goal: <25% of annual revenue

Benchmark: 25% to <49% Danger: Over > 50%

68% FY17

38% FY16

0% FY17

0% FY16

Details on Schedule 1

Budgeted 64%

Details on Schedule 5

Budgeted 6%

INTERIM FINANCIAL REPORT (unaudited) As of December 31, 2016 *Indicators of efficiency*



Tax Revenue to Total Revenue Ratio

How efficient is HCDE at leveraging local taxes? (Current)

Indirect Cost to Tax Ratio

How much dependency on indirect cost from grants?

Current Tax Revenue

\$2,840,472

Total Revenue

\$32,790,495

Goal: Benchmark: <20% of revenue 20% to 30%

Danger:

Over > 30%

Indirect Cost General Fund

\$334,199

Total General Fund Revenues \$11,975,813

Goal: >5%

Benchmark: 2% to 5%

Under < 2% Danger:

9% FY17

13% FY16

3% FY17

3% FY16

Details on Schedule 2

Budgeted 21%

Details on Schedule 3



INTERIM FINANCIAL REPORT (unaudited) As of December 31, 2016 Indicator of revenue growth



Fee for Service Revenue Ratio

How are revenues spread across All Funds?

Fee for Service Revenue Growth Ratio

What is the market growth for fee for services?

Total Fee for Service Revenues (G/F) \$ 7,746,036

Total Revenues \$ 32,458,994

Goal: >30% of annual revenue

Benchmark: 10% to 29% Danger: Under 10% Fee for Services Current Year Less Fee for Services
Last Year

\$7,746,036 - 7,236,144

Fees for Service Last Year \$7,236,144

Goal: >3% + growth

Benchmark: 0% to 3%

Danger: Under < 0%

24% FY17

38% FY16

7% FY17

-2% FY16

Details on Schedule 14

Budgeted 21%

Details on Schedule 14



FY 2016-17 FUND BALANCE – BUDGETED ACTIVITY

FUND BALANCE CATEGORY	Sept 1, 2016 Beginning Unaudited	September	October	November	December	Jan-March	April-July	August	Est. F/Bal 8-31-17
Inventory	138,341								138,341
Asset Replace									
Schedule	900,000								900,000
Bldg & Vehicle									
Replacement									
Schedule	900,000								900,000
Capital Projects	2,191,213								2,191,213
Deferred Revenue-									
HP Schools	103,300								103,300
Prepaid Items	25,121								25,121
Emp. Retire Leave									
Fund	850,000								850,000
PFC Lease payment	807,915								807,915
QZAB Renovation									
Projects	6,281								6,281
QZAB bond									
payment	697,833								697,833
Unemployment									
Liability	200,000								200,000
Local Construction	1,776,368		(250,871)						1,525,497
Total Reserves:	8,596,372								8,345,501
Unassigned	13,899,479			(742,447)	(973,068)				12,183,964
Total Est. Fund									
Balance:	22,495,851	-	(250,871)	(742,447)	(973,068)	-	-	-	20,529,465

GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS, CAPITAL PROJECTS, AND INTERNAL SERVICE FUNDS

Revenues

Budget to Actual at December 31, 2016

Fund	Budget	Received/Billed	%
General Fund	\$48,814,591	\$11,975,813	25%
December is the end of the 4th month or approximately 33			
year.			
(1) This amount includes accounts receivable billed.			
Special Revenue Funds	36,009,949	5,790,131	16%
Most grant periods differ from fiscal year.			
(2) Grants are on monthly reimbursement basis;			
subsequently billed			
Debt Service Fund	3,133,732	0	0%
(3) This fund has activity in February (interest and principal	payments) and		
August (interest only payment).			
Capital Projects Fund	12,000,000	11,995,174	100%
Trust and Agency Fund	0	767	100%
Choice Partners Fund (Enterprise Fund)	3,766,995	1,273,179	34%
Worker's Comp. Fund (Internal Service Fund)	464,082	92,330	20%
Facilities Fund (Internal Service Fund)	6,000,035	1,663,101	28%
Total as of the end of the month	\$110,189,384	\$32,790,495	30%

^{*}Federal funding is the main source for special revenue grants. The \$27,392,288 Federal Program Revenues includes \$3,866,052 for Adult Education, \$6,390,768 for CASE, \$17,016,076 for Head Start, and \$119,392 for various other divisions.

Adopted Budget and Amendments

		Revenues	Appropriations
		Adopted	Adopted
		Budget	Budget
	Budget	104,431,489	111,278,489
September		429,242	429,242
	Subtotal-September	104,860,731	111,707,731
October		4,315,251	4,616,122
	Subtotal October	109,175,982	116,323,853
November		1,011,049	1,753,496
	Subtotal November	110,187,031	118,077,349
December		2,353	975,421
	Subtotal December	110,189,384	119,052,770

GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS, CAPITAL PROJECTS, AND INTERNAL SERVICE FUNDS

Expenditures

Budget to Actual at December 31, 2016

Fund	Budget	Encumbered/Spent	%
General Fund	\$57,677,977	\$18,212,890	34%
(1) Encumbrances as of the end of the month total.		1,339,322	Encumbrances
December is the end of the 4th month or approximately 33%	of the fiscal year.		
Special Revenue Funds	36,009,949	7,344,666	37%
(2) Encumbrances as of the end of the month total.		5,928,632	Encumbrances
Most grant periods differ from the fiscal year.			
Debt Service Fund	3,133,732	0	0%
(3) This fund has activity in February (interest and principal pa	nyments) and		
August (interest only payment).			
Capital Projects Fund	12,000,000	1,183,927	10%
Trust and Agency Fund	0	2,924	100%
Choice Partners Fund (Enterprise Fund)	3,766,995	1,542,951	41%
Worker's Comp. Fund (Internal Service Fund)	464,082	293,249	63%
Facilities Fund (Internal Service Fund)	6,000,035	2,595,591	43%
Total as of the end of the month	\$119,052,770	\$38,444,152	32%

FY 2016-17 Donations Report All Funds as of December 31, 2016

Month 2016-2017	CASH	IN-KIND	TOTAL
September	150.00	1,799.75	1,949.75
October	2,223.00	15,100.75	17,323.75
November	915.00	1,499.95	2,414.95
December	0.00	0.00	0.00
January			-
February			-
March			-
April			-
May			-
June			-
July			-
August			-
2017 Total:	3,288.00	18,400.45	21,688.45
2016 Total:	18,552.00	5,225.00	23,777.00

INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS COMPARATIVE ANALYSIS Fiscal Year-To-Date at December 31, 2016

See Tax Calculator at \rightarrow http://www.hcde-texas.org/default.aspx?name=TaxCalculator

	Adopted	September	October		November		December
	ADOPTED	ADOPTED	ADOPTED		ADOPTED		ADOPTED
	TAX RATE	TAX RATE	TAX RATE		TAX RATE		TAX RATE
						1	
roposed Collections Tax Year 2016	0.005200	0.005200	0.005200		0.005200		0.005200
Certified Taxable Value per HCAD *	\$ 380,379,454,270	\$ 389,030,956,955	\$ 412,426,872,186	\$	416,991,877,969	\$	419,764,560,279
Values under protest or not certified	38,689,734,822	271,153,418	3,625,471,797		6,429,680,843		3,557,245,866
	419,069,189,092	389,302,110,373	416,052,343,983		423,421,558,812		423,321,806,145
				_			
Rate per Taxable \$100	4,190,691,891	3,893,021,104	4,160,523,440		4,234,215,588		4,233,218,061
< Tax Rate	21,791,598	20,243,710	21,634,722		22,017,921		22,012,734
Stimated 98% collection rate	21,595,473	19,838,836	21,202,027		21,577,563		21,572,479
,							
Delinguant Tay Collections	000 000	000 000	000 000		000 000		000 000
-Delinquent Tax Collections	200,000	200,000	200,000		200,000		200,000
-Special Assessments	10,000	10,000	10,000		10,000		10,000
- Penalty & Interest	180,000	180,000	180,000		180,000		180,000
Estimated Current Tax Available for Operations:	\$ 21,985,473	\$ 20,228,836	\$ 21,592,027	\$	21,967,563	\$	21,962,479

INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at December 31, 2016 (4th month / 12 month)

HARRIS COUNTY DEPARTMENT OF EDUCATION

Tax Year 2016 Interim Current Tax Revenue Estimate Updates

	SCENARIO (1) APPRAISED VALUE HCAD		SCENARIO (2) OWNER'S VALUE OWNER REQUESTED	C	SCENARIO (3) EST FINAL VALUE OMMITTEE RECOMMENDED
Property Use Category Recap-Certified To Date -Report: Taxable value	\$419,764,560,279		\$419,764,560,279		\$419,764,560,279
PLUS: Uncertified Roll Summary Report: Scenario (1) Appraised value Scenario (2) Owner's value	5,989,111,921 -		- 5,669,425,300		- -
Scenario (3) Estimated final value	-		-		3,557,245,866
Total taxable value, Certified and Uncertified:	\$425,753,672,200	(A)	\$425,433,985,579	(A)	\$423,321,806,145 (A)
Calculate Interim Current Tax Revenue Estimate:					
1) (A) divided by 100	\$4,257,536,722	(B)	\$4,254,339,856	(B)	\$4,233,218,061 (B)
2) Current Tax Rate	X 0.0052	(C)	X 0.0052	(C)	X 0.0052 (C)
2015 Interim Current Tax Revenue Estimate, at 100% Collection Rate, (B) X (C)	\$22,139,191	(D)	\$22,122,567	(D)	\$22,012,734 (D)
4) Interim Tax Rev Estimate @ 98% Collection Rate:	\$21,696,407	(E)	\$21,680,116	(E)	\$21,572,479 (E)
Comparison of Interim Tax Rev Estimate @ 99% Collection Rate with Interim Current Tax Revenue Est: Interim Current Tax Revenue Estimate Over/(Under) Current Tax Revenue, Currently Budgeted:					
Interim Current Tax Revenue Estimate (E)	\$21,696,407	(E)	\$21,680,116	(E)	\$21,572,479 (E)
LESS: Tax Revenue, Currently Budgeted	\$21,308,803	(F)	\$21,308,803	(F)	\$21,308,803 (F)
Total Interim Current Tax Revenue Estimate Over/(Under) Current Tax Revenue, Currently Budgeted, (E) - (F):	\$387,604	:	\$371,313		\$263,676
Total Current Tax Revenue Received,					
Accumulated from September 1 to December 31,2016, 1997-571100**	\$2,838,858	;	\$2,838,858		\$2,838,858

INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at December 31, 2016 (4th month / 12 month)

TAX YEAR 2016 COLLECTION SUMMARY									
		CURRENT		BALANCE	Y-T-D %				
DESCRIPTION	BUDGET	MONTH	Y-T-D	(OVER) / UNDER	OF BUDGET				
REVENUES:									
Current Tax	\$21,308,803	2,643,909	2,838,858	18,469,945	13.3%				
Deliquent Tax	200,000	9,373	-29,589	229,589	-15%				
Penalty & Interest	180,000	8,453	37,141	142,859	21%				
Special Assessments and									
Miscellaneous	10,000	421	720	9,280	7%				
Subtotal Revenues:	\$21,698,803	2,662,155	2,847,131	\$18,851,672	13.1%				
		CURRENT		BALANCE	Y-T-D %				
DESCRIPTION	BUDGET	MONTH	Y-T-D	(OVER) / UNDER	OF BUDGET				
EXPENDITURES:									
LESS: HCAD Fees	\$180,000	\$0	\$39,009	\$140,991	22%				
LESS: HCTO Fees	420,000	\$107,581	\$112,198	307,802	27%				
Subtotal Expenditures:	\$600,000	\$107,581	\$151,207	\$448,793	25%				
Net Tax Collections:	\$21,098,803	\$2,554,574	\$2,695,923	\$18,402,880	12.8%				

a) 2016 Tax Rate = \$0.0052/\$100 Property Assessment/Appraisal - --> Annual Tax on a \$200,000 - \$40,000 = \$160,000/100 x .005422 = Residential Property = \$8.32 (net of 20% homestead exception.)

b) \$600,000/\$21,698,803 = 2.77% Collection and assessment costs

INTERIM FINANCIAL REPORT (unaudited) DISBURSEMENTS – ALL FUNDS December 2016

DESCRIPTION	DISBURSEMENTS	AMOUNT
All Funds	540 Checks	\$1,402,165
P Card – November 2016	428 Transactions	\$63,307
Bank ACH	6 Transfers	\$1,601,249
	Total:	\$3,066,721

Notes:

- (A) All Purchase Orders and Payment Authorizations are reviewed before disbursement.
- (B) All Procurement Card charges are reviewed by cardholder, supervisor, and business office staff each month.
- (C) A report on CH Local expenditures is included in the monthly report.

Segment Division Data

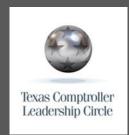
As of December 31, 2016

GENERAL FUND - Governmental						
			Expenditure	Includes	W/o tax	
			and	Tax Subsidy	Profit	Profitability
Budget Manager Title	Revenues	Tax Subsidy	Encumbrances	Variance	Ratio	Variance
Educator Certification and Prof Adv	134,011	22,298	219,699	(63,390)	-64%	(85,688)
Records Management	589,285	6,830	617,713	(21,598)	-5%	(28,428)
School Based Therapy Services	2,895,108	(37,336)	3,370,337	(512,565)	-16%	(475,229)
Schools	3,753,340	867,208	3,663,660	956,888	2%	89,680

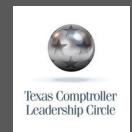
ENTERPRISE FUND-CHOICE PARTNERS COOPERATIVE							
Expenditure Transfer							
			and	Out	Profit	Profitability	
Budget Manager Title		Revenues	Encumbrances	To General Fund	Ratio	Variance	
Choice Partners Cooperative (Enterprise)		1,273,179	873,377	399,802	31%	399,802	

Note: Effective FY 16 Choice Partners is reported as an Enterprise Fund (711) and is no longer part of General Fund.

Note: The difference between revenues & expenditures for Choice Partners is transferred out into General Fund, that transfer is not included above.



HIGHLIGHTS Of BUDGET AMENDMENT REPORT



January 26, 2017 Board Meeting

(unaudited)



Amendments

General Fund = \$(19,608)

Special Revenue Funds = \$521,500

FY 2016-17 BUDGET AMENDMENT REPORT January 26, 2017 **General Fund**

	Changes to Revenues	Changes to Appropriations		Total Net	
Budget Rationale			F/Bal	Change	
GENERAL FUND					
<u>INCREASES</u>					
Increase expenditures in the General Fund (1997) - Increase Purchasing (BM950) payroll					•
budget due to new Purchasing Clerk position being requested. The position is needed to		19,608	(19,608)	(19,608)	(2)
address the additional workload to meet EDGAR & Form 1295 compliance.					
Total GENERAL FUND:	-	19,608		\$ (19,608)	

FY 2016-17 BUDGET AMENDMENT REPORT January 26, 2017 Special Revenue Fund

SPECIAL REVENUE FUND

<u>INCREASES</u>				
Increase revenues & expenditures in the Local Revenue Fund (4757) - increase budget for				ĺ
local matching non-federal share funds for the US Department of Health and Human	521,500	521,500	-	
Services Early Head Start grant.				
Total SPECIAL REVENUE FUND:	521,500	521,500	\$ -	



Construction PFC Update Dec 2016



Closing on 2016 PFC Bond Series

Par Amount of Bonds (Purchase Price):	\$ 7,000,000.00
Less: Purchaser's Counsel and MAC Fees	16,100.00
Total Due from Purchaser:	\$6,983,900.00
Issuer Contribution	5,000,000.00
Less Land Purchase Costs	954,766.00
Total Available Funds	\$11,029,134.00

Invoices for Issuance Expenses

Provider	Role			Invoices
US Capital Advisors	Financial Advisor	FA Fee, Document Prep., Misc.	\$	51,957.50
Orrick Herrington	Bond Counsel	BC Fee, AG Fee, Misc.		89,500.00
Bank of Texas	Trustee/PAR	Trustee Fees		3,500.00
Haynes and Boone, LLP	Trustee 's Counsel	Fees		5,500.00
Stewart Title	Title Policy	Fees/Expenses		67,604.30
			_	
Total Invoices:			\$	218,061.80

Total Available Funds	\$ 11,029,134.00
Bond Issuance Costs	(218,061.80)
Deposit in Project Fund Account	\$ 10,811,072.20

HARRIS COUNTY DEPARTMENT OF EDUCATION

Value...Opportunity...Service

\$225,000 Budgeted

Bond Payment Schedule

Projected Principal		\$ 7,000,000.00
Projected Interest Cost	rest Cost Avg 1.68%	
Revised Interest Cost due t		
change in closing date to N	ov 2nd	582,670.67
Reduced Cost to interest	11,452.00	
Payments in Fy 17		742,446.67



Timeline of Upcoming Events

Nov-16	Approval of Pool of architects and engineers	Board
Jan-17	Review and presentation of architect concepts	PFC
Feb-17	Approval of architect contract	PFC
Apr-17	Tentative review and approval of architect design	PFC
Apr-17	Approval of method of construction per Ch 2269	PFC
Jul-17	Tentative Procurement of Construction Project	PFC
Aug-17	Tentative Construction Award Date	PFC
Dec-18	Construction Period- 14 to 18 months	PFC



I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Jesus J. Amezcua, RTSBA,CPA, Ph.D., Asst. Supt. for Business Support Services

/s/ Rosa Maria Torres, RTSBA, Chief Accounting Officer

/s/ Geri Griffin, Senior Accountant



Q & A





Value...Opportunity...Service